

Multi-layered tower risks in Australia and how that market is responding to FI and D&O (side C) claims

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Proposition:

- Can conflicts within the prevailing structure of FI and D&O towers be eliminated by revising the structure of the towers; and
- Can reinsurance be utilised to enable the solution.

The Problem:

- The typical structures create choke points that lead to conflicts within the towers and between towers (in the case of D&O and POSI Towers).
- Debate as to duties owed between layers and increasing invitations to excess layers to 'shave the limits'.



The Problem: cont.

- Creates uncertainty and communication difficulties for the broker and insured.
- Significant cost for the market to engage multiple coverage counsel.
- Can be exploited by insurance-savvy plaintiff counsel.
- Insurers now routinely joined to Class Actions: Blue Sky, Virgin, pending application in ANZ Flex Commissions resulting in higher costs where multiple insurers are parties.



The solutions:

- Single 'layer' policies or super layers to address historical choke points \$50M/\$100M.
- Can the Australian market move to a subscription model as used in the Lloyd's market for this species of risk - same interests through the super layer.
- Review of typical pricing structures and reliance on reinsurance to manage large exposures.
- Reinsurance market better equipped to address conflicts and resolve disputes.



The benefits:

- Market cohesion.
- Enhance broker and insured relationships.
- United front to take on the funders with cohesive interests.
- Significant saving on coverage counsel expenses and associated coverage litigation.



The barriers:

- ☐ Fluid nature of the D&O Market capacity a deterrent changing appetite.
- Solutions require fundamental shifts in the market in Australia.
- Acknowledge that the pricing and claims control aspects require novel approach and cooperation of key insureds, 'big' brokers and market leading insurers.



Selected 2021-23 Settlements

Case	Category	Settlement Sum
NAB consumer credit insurances	Financial products	\$49,500,000
Crown Resorts	Securities	\$125,000,000
Colonial First State -super fees	Financial products	\$56,300,000
Vocation	Securities	\$50,000,000
Westpac Life Insurance Products	Financial products	<\$30,000,000
Slater & Gordon	Securities	\$28,000,000
Suncorp Group	Securities	\$33,000,000
Colonial First State - commissions	Financial products	\$100,000,000
BT Fund Management	Financial products	\$29,500,000
CBA consumer credit insurances	Financial products	\$50,000,000
ANZ consumer credit insurances	Financial products	\$47,000,000
Westpac consumer credit insurances	Financial products	\$29,000,000

Example of hypothetical tower with choke points



Γ	D&O Tower	D&O Layer	POSI Layer	POSI Tower
	Insurer 9 \$10M xs \$60M Side A DIC	6th xs		
	Insurer 7 50% \$10M xs \$50M Side A B	5th xs		
	Insurer 8 50% \$10M xs \$50M Side A B			
	Insurer 6 \$10M xs \$40M Side A B	4th xs		
	Insurer 5 \$10M xs \$30M Side A B	3rd xs		
	Insurer 3 50% \$10M xs \$20M Side A B	2nd xs	3rd xs	Insurer 7 \$10M 3 rd xs \$30M
	Insurer 4 50% \$10M xs \$20M Side A B		2nd xs	Insurer 3 \$10M 2 nd xs \$20M
	Insurer 2 \$10M xs \$10M Side A B C	1st xs	1st xs	Insurer 2 \$10M 1 st xs \$10M
	Insurer 1 \$10M primary Side A B C	Primary	Primary	Insurer 1 \$10M primary

Settlement value conflict

Side C v Side A+B conflict

POSI v D&O conflict

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